



# LONG TERM GLOBAL GROWTH – REFLECTIONS

March 2021

*Long Term Global Growth recently invested in The Trade Desk, a company that we first reviewed in 2019.*

The Trade Desk enables targeted purchasing of advertising inventory across the open internet. The programmatic advertising market is a small but rapidly growing segment of the roughly \$700bn total spent on advertising globally each year – about half of that being online. The open internet encompasses all inventory outside of the ‘walled gardens’ controlled by Facebook and Google. Despite the scale of those platforms, the open internet is huge: over 9 million ad impressions are auctioned every second, accounting for an estimated \$70bn of advertising spend today. This includes ads placed on streaming sites such as Spotify, connected TV (CTV), and social media platforms such as TikTok. When a customer, say a car manufacturer, wishes to target people who have a high likelihood of purchasing a car, The Trade Desk automatically purchases the cheapest inventory and puts it in front of the most relevant users across the internet. As content continues to fragment this is a powerful proposition.

Many companies offer programmatic advertising, but The Trade Desk is by far the largest outside of the walled gardens. It has also been gaining share: its compound annual growth rate (CAGR) of more than 40 per cent over the past five years is

double the rate achieved by the market as a whole. The company’s edge stems from founder/CEO Jeff Green’s early identification of the opportunity as major brands and agencies pursue data-driven strategies for which they are willing to pay more. The Trade Desk provides cost-effective targeting across various (historically analogue) verticals. Its scale delivers advantages in reach as well as a higher return on investment (ROI), as the company is able to invest more in R&D to improve its targeting platform. This reach is especially dominant in CTV, which is the single biggest incremental opportunity for digital to continue taking share of overall advertising dollars. Linear TV still accounts for 25 per cent of spend today because it has long been the favoured format for brand advertising. CTV now offers a like-for-like online substitute to enable brand advertising dollars to migrate along with the audience. Last year, The Trade Desk had more US households in its CTV cohort than there are US cable TV subscribers.

We first wrote a 10Q on The Trade Desk 18 months ago and met Green late last year. We took advantage of recent weakness in the company’s share price to initiate a holding. Interestingly, the reason behind this weakness seemed to be action taken by another LTGG holding, Alphabet. It is helpful here to summarise the dynamics between the closed inventory sold by Facebook and Google, and the open approach taken by The Trade Desk.



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Targeted ads command higher prices than those which are untargeted, by 60 per cent on average, because the ROI is much higher. Third party cookies are a fingerprinting method used to track and target users. Like all anonymous fingerprinting methods, cookies are poorly understood. As such, mounting privacy concerns offered Google an opportunity to boost its edge, and last year it announced the eradication of third-party cookies across its Chrome browser. Google can afford to do this because it has an abundance of first party data which informs targeting across its properties. The same is true of Facebook, but applies to very few other companies. The logical conclusion of the eradication of third-party fingerprinting is that all advertising moves inside the walled gardens, while the revenue of the long tail of publishers collapses.

Against this backdrop, The Trade Desk has emerged as existential to the future of the internet. It has led a consortium of ad-tech companies and advertisers to develop an independent and more robustly private alternative to cookies, called Unified ID 2.0. This allows the long tail of web content outside Google and Facebook to continue to be monetised through targeted advertising. In March, Google announced it was not participating in Unified ID 2.0. This should not have been surprising. Nonetheless, The Trade Desk's shares sold off, presenting LTGG with a buying opportunity.

The move has solidified The Trade Desk's position as the driver of the next leg of online advertising, led by a founder who is a champion for the little guy. The Unified ID initiative is a perfect example of how the company's culture differs from the incumbents. It chose to open-source the Unified ID initiative so that everybody – including its competitors – could use it for targeting. It also opted to have it run independently rather than keeping it in-house – a move that enables oversight and transparency. These are excellent cultural signals. That said, our investment in The Trade Desk does not constitute a bet against existing holdings. Its opportunity stems from being well-placed to continue to grow its current, single-digit, share of a different cohort of inventory – one that is also growing, most notably because of the exciting and largely untapped opportunity in CTV.



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**Calton Square, 1 Greenside Row, Edinburgh EH1 3AN**  
**Telephone +44 (0)131 275 2000 / [www.bailliegifford.com](http://www.bailliegifford.com)**